



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

NEW PLYMOUTH BOYS' HIGH SCHOOL

GOVERNANCE POLICIES

The following documentation outlines the Board's governance framework and is aligned with the school's Strategic Plan



Introduction

The Board of Trustees of New Plymouth Boys' High School is focused on the ongoing improvement of student progress and achievement within an environment that provides an inclusive education.

To ensure effective school performance, the Board is committed to maintaining a strong and effective governance framework that incorporates legislative requirements and good practice.

The following are the Board's agreed governance and management definitions which form the basis upon which both the working relationships and the Board's policies are developed.

Governance	Management
<p>The ongoing improvement of student progress and achievement is the Board's focus.</p> <p>The Board acts in a stewardship role and is entrusted to work on behalf of all stakeholders. It is accountable for the school's performance, emphasises strategic leadership, sets the vision for the school and ensures compliance with legal and policy requirements.</p> <p>Board policies are at a governance level and outline clear delegations to the Headmaster. The Board and Headmaster form the leadership, with the role of each documented and understood. The Headmaster reports to the Board as a whole with committees used sparingly and only when a need is identified in order to contribute to Board work.</p> <p>The Board is proactive rather than reactive in its operations and decision making and does not involve itself in the administrative details of the day to day running of the school.</p>	<p>The Board delegates all authority and accountability for the day-to-day operational organisation of the school to the Headmaster who must ensure compliance with both the Board's policy framework and the laws of New Zealand. For further detail see NPBHS Standard Operating Procedures / Operational Policies.</p>

In developing the above for New Plymouth Boys' High School the Board will follow legislation from the Education and Training Act 2020 for these definitions.

[Education and Training Act 2020](#)



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The Education and Training Act 2020 which came into effect on 1 August 2020 reflects the Board's primary focus of student achievement. The Board's primary objective is to perform its functions and exercise its powers in such a way as to ensure that every student at the school is able to attain his or her highest possible standard in educational achievement.

The legal and prime objectives of the Board of Trustees is determined by Section 127 of the Education and Training Act 2020.

s.126 Bylaws

Subject to any enactment, the general law of New Zealand, and the school's charter, a school's board may make for the school any bylaws the board thinks necessary or desirable for the control and management of the school.

s.131 Functions and powers of boards

(1) Except to the extent that any enactment or the general law of New Zealand provides otherwise, a school's board has complete discretion to control the management of the school as it thinks fit

s.130 Principals (Headmasters)

- (1) A school's Headmaster is the board's chief executive in relation to the school's control and management
- (2) Except to the extent that any enactment or the general law of New Zealand provides otherwise, the principal –
- (a) Must comply with the board's general policy directions; and
 - (b) Subject to paragraph (a), has complete discretion to manage as the principal thinks fit the school's day to day administration

s.128 Staff

A board may from time to time, in accordance with the Public Service Act 2020, appoint, suspend, or dismiss staff.

Delegations

- (1) The governing Board may delegate any of the functions or powers of the Board or the governing Board, either generally or specifically, to any of the following persons by resolution and written notice to the person or persons:
- (a) a trustee or trustees
 - (b) the Headmaster or any other employee or employees, or office holder or holders, of the Board
 - (c) a committee consisting of at least 2 persons, at least 1 of whom is a trustee
 - (d) any other person or persons approved by the Board's responsible Minister
 - (e) any class of persons comprised of any of the persons listed in paragraphs (a) to (d)



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In order to carry out effective governance of the school the Board has developed the following policy framework:

Part 1 – The Strategic Plan

Available on the NPBHS website or on request.



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Part 2 – Governance Policy

These governance policies outline how the Board of Trustees will operate and set standards and performance expectations that create the basis for the Board to monitor and evaluate performance as part of its ongoing monitoring and review cycle.



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Title	Board Roles and Responsibilities Policy
Reference Number	G1
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Board of Trustees' key areas of contribution are focused on four outcome areas:

Representation - Leadership - Accountability - Employer Role

The Board		The Standards	
1.	Sets the strategic direction and long-term plans and monitors the Board's progress against them	1.1	The Board leads the annual Strategic Plan review process
		1.2	The Board sets/reviews the strategic aims
		1.3	The Board approves the annual plan and targets and ensures the Strategic Plan is submitted to the Ministry of Education (MoE)
		1.4	Regular Board meetings include a report on progress towards achieving strategic aims
		1.5	The Strategic Plan is the basis for all Board decision making
2.	Monitors and evaluates student progress and achievement	2.1	The Board approves an annual review schedule covering curriculum and student progress and achievement reports
		2.2	Reports at each regular Board meeting from the Headmaster on progress against annual plan, highlights risk/success
		2.3	Targets in the annual plan are met, the curriculum policy is implemented and there is satisfactory performance of curriculum priorities
3.	Appoints, assesses the performance of and supports the Headmaster	3.1	Headmaster's performance management system in place and implemented
4.	Approves the budget and monitors financial management of the school	4.1	Budget approved by the first meeting each year
		4.2	Satisfactory performance of school against budget
5.	Effectively manages risk	5.1	The Board has an effective governance model in place
		5.2	The Board remains briefed on internal/external risk environments and takes action where necessary



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	5.3 The Board identifies 'trouble spots' in statements of audit and takes action if necessary
	5.3 The Board ensures the Headmaster reports on all potential and real risks when appropriate and takes appropriate action
6. Ensures compliance with legal requirements	6.1 New members have read and understood the governance framework including policies, the school strategic plan, Board induction pack and requirements and expectations of Board members 6.2 New and continuing members have kept aware of any changes in legal and reporting requirements for the school. Board has sought appropriate advice when necessary 6.3 Accurate minutes of all Board meetings, approved by Board and signed by Presiding Member 6.4 Individual staff/student matters are always discussed in public excluded sessions. Refer Local Government Official Information and Meetings Act 1987 6.5 Board meetings have a quorum
7. Ensures trustees attend Board meetings and take an active role	7.1 Board meetings are effectively run 7.2 Trustees attend Board meetings having read Board papers and reports and are ready to discuss them 7.3 Attendance at 80% of meetings (min.) 7.4 No unexplained absences at Board meetings (3 consecutive absences without prior leave result in immediate step down). Refer Education and Training Act 2020
8. Approves major policies and programme initiatives	8.1 Approve programme initiatives as per policies 8.2 The Board monitors implementation of programme initiatives
9. Fulfils the intent of the Treaty of Waitangi by valuing and reflecting New Zealand's dual cultural heritage	9.1 The Treaty of Waitangi is obviously considered in Board decisions 9.2 The Board, Headmaster and staff are culturally responsive and inclusive
10. Approves and monitors human resource policy/procedures which ensures effective practice and contribute to its responsibilities as a good employer	10.1 Becomes and remains familiar with the broad employment conditions which cover employees (i.e. Staff employment agreements and arrangements) 10.2 Ensures there are personnel policies in place and that they are adhered to e.g. Code of Conduct 10.3 Ensures there is ongoing monitoring and review of all personnel policies



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11.	Deals with disputes and conflicts referred to the Board as per the school's concerns and complaints procedures	11.1	Successful resolution of any disputes and conflicts referred
12.	Represents the school in a positive, professional manner	12.1	Code of behaviour adhered to
13.	Oversees, conserves and enhances the resource base	13.1	Property/resources meet the needs of the student achievement aims
14.	Effectively hands over governance to new Board/trustees at election time	14.1	New trustees provided with governance manual and induction
		14.2	New trustees fully briefed and able to participate following attendance at an orientation programme
		14.3	Appropriate delegations are in place as per Education and Training Act 2020
		14.4	Board and Trustees participate in appropriate professional development

Review schedule: Triennially



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Title	Responsibilities of the Headmaster
Reference Number	G2
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Headmaster is the professional leader of the school and the Board's chief executive working in partnership with the Board of Trustees. The Headmaster shall not cause or allow any practice, activity or decision that is unethical, unlawful, and imprudent or which violates the Board's Strategic Plan or expressed values or commonly held professional ethic.

Alongside their professional role, the Headmaster's key contribution to **day-to-day management** of the school is as per the management definition in the introduction to this governance manual.

The Headmaster is responsible for overseeing the implementation of Board policy including the Strategic Plan. Reference in documentation to the school, management and staff is to be read as "Headmaster" for responsibility for implementation. From time to time the Presiding Member of the Board acting within delegated authority may issue discretions in policies of the school, in minutes of the Board, or by written delegation.

The responsibilities of the Headmaster are to:

1. Meet the requirements of the current job description
2. Meet the requirements of their employment agreement including the 4 areas of practice from the Principals' Professional Standards
3. Act as the educational leader and day to day manager of the school within the law and in line with all Board policies
4. Participate in the development and implementation of their annual performance agreement, and participate in their annual review process
5. Develop, seek Board approval of, and implement an annual plan that is aligned with the Board's strategic plan, meets legislative requirements and gives priority to improved student progress and achievement
6. Use resources efficiently and effectively and preserve assets (financial and property)
7. Put good employer policies into effect and ensure there are effective procedures/guidelines in place
8. Allocate pay units for appropriate positions
9. Ensure effective and robust performance management systems are in place for all staff which include performance management reviews, attestations for salary increases and staff professional development
10. Employ, deploy and terminate relieving and non-teaching staff positions
11. Employ teaching staff as per the appointments policy
12. Communicate with the community on operational matters where appropriate



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13. Refrain from unauthorised public statements about the official position of the Board on controversial social, political, and/or educational issues
14. Keep the Board informed of information important to its role
15. Report to the Board as per the Board's reporting policy requirements
16. Act as discloser and ensure procedures are in place to meet the requirements of the Protected Disclosures (Protection of Whistleblowers) Act 2022.

Only decisions made by the Board acting as a Board are binding on the Headmaster unless specific delegations are in place. Decisions or instructions by individual Board members, Committee Presiding Members, or Committees are not binding on the Headmaster except in rare circumstances when the Board has specifically authorised it.

The relationship is one of trust and support with expectations documented in the relationship policy. All parties work to ensure 'no-surprises'.

The Headmaster is not restricted from using the expert knowledge of individual Board members acting as community experts.

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Title	Disciplinary Process in Relation to the Headmaster Policy
Reference Number	G3
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

In the event the Board of Trustees receives a complaint regarding the Headmaster or determines that policy violation(s) may have occurred in the first instance the Board will consider whether this may be dealt with in an informal manner (as per the employment agreement provisions that apply to the Headmaster). Where the Board considers the degree and seriousness of the concern or violation(s) sufficient to warrant initiating a disciplinary or competency process, the Board shall seek the support and advice in the first instance from an NZSTA adviser to ensure due process is followed.

Review schedule: Triennially



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Title	Headmaster Professional Expenses Policy
Reference Number	G4
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

A budget for professional expenses and for professional development will be established annually in accordance with the Headmaster's professional development plan contained in their performance agreement and be included in the budget. Spending within budget is with the approval of the Board. Any overseas trips for professional development must be approved by the Board of Trustees at least one term in advance of the event.

Professional development expenses may include but are not confined to: continuing education, books and periodicals, mentoring, and attendance at professional conferences.

Review schedule: Triennially



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Title	Reporting to the Board Policy
Reference Number	G5
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Headmaster reports to the Board of Trustees as a whole and keeps it informed of the true and accurate position of the outcomes of curriculum; teaching and learning; financial position; and all matters having real or potential legal considerations and risk for our school. Thus the Board is supported in its strategic decision-making and risk management by also requiring the Headmaster to submit any monitoring data required in a timely, accurate and understandable fashion. Therefore, the Headmaster must:

1. Inform the Board of significant trends, implications of Board decisions, issues arising from policy matters or changes in the basic assumptions upon which the Board's strategic aims are based
2. Submit a written report for each Board meeting
3. Inform the Board in a timely manner of any significant changes in staffing, programmes, plans or processes that are under consideration
4. Submit any monitoring data required in a timely, accurate and understandable fashion
5. Report and explain financial variance against budget in line with the Board's expectations
6. Report on the number of stand-downs, suspensions, exclusions and expulsions on a per meeting basis
7. Report and explain roll variance against year levels and reasons on a per meeting basis
8. Present information in a suitable form – not too complex or lengthy
9. Inform the Board when, for any reason, there is non-compliance with a Board policy
10. Recommend changes in Board policies when the need for them becomes known
11. Highlight areas of possible bad publicity or community dissatisfaction
12. Coordinate management/staff reports to the Board and present to the Board under the Headmaster's authority
13. Report on the implementation of the annual plan and progress towards meeting student achievement targets
14. Report on any matter requested by the Board and within the specified timeframe

Review schedule: Triennially



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Title	Trustees' code of Behaviour Policy
Reference Number	G6
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Board of Trustees is committed to ethical conduct in all areas of its responsibilities and authority. Trustees shall:

1. Maintain and understand the values and goals of the school
2. Protect the special character of the school
3. Ensure the needs of all students and their achievement is paramount
4. Be loyal to the school and its mission
5. Publicly represent the school in a positive manner
6. Respect the integrity of the Headmaster and staff
7. Observe the confidentiality of non-public information acquired in their role as a trustee and not disclose to any other persons such information that might be harmful to the school
8. Be diligent and attend Board meetings prepared for full and appropriate participation in decision making
9. Ensure that individual trustees do not act independently of the Board's decisions
10. Speak with one voice through its adopted policies and ensure that any disagreements with the Board's stance are resolved within the Board
11. Avoid any conflicts of interest with respect to their fiduciary responsibility
12. Recognise the lack of authority in any individual trustee or committee/working party of the Board in any interaction with the Headmaster or staff
13. Recognise that only the Presiding Member (working within the Board's agreed Presiding Member role description or delegation) or a delegate working under written delegation, can speak for the Board
14. Continually self-monitor their individual performance as trustees against policies and any other current Board evaluation tools
15. Be available to undertake appropriate professional development

The Board Secretary will arrange for all Trustees to sign against these areas of conduct.

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Title	Trustee Remuneration and Expenses Policy
Reference Number	G7
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Board of Trustees has the right to set the amount that the Presiding Member and other Board members may be reimbursed for attendance at Board meetings in recognition that these fees cover the expense of attending Board meetings.

The Headmaster, as a member of the Board is entitled to the same payment as all other trustees except the Presiding Member.

Currently:

- 1 The Presiding Member receives \$130.00 gross per Board meeting (non taxable portion = \$85.00)
- 2 Elected and co-opted Board members receive \$100 gross per Board meeting (non taxable portion = \$55.00)
- 3 There is no payment for working group/committee meetings/special hearings etc
- 4 The Headmaster and the Board Secretary are not paid for Board meeting attendance
- 5 Attendance costs for professional development sessions will be met by the Board of Trustees. Prior approval must first be sought
- 6 All other reimbursements are at the discretion of the Board and must be approved prior to any spending occurring

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Title	Conflict of Interest Policy
Reference Number	G8
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The standard of behaviour expected at New Plymouth Boys' High School is that all staff and Board members effectively manage conflicts of interest between the interests of the school on one hand, and personal, professional, and business interests on the other. This includes managing potential and actual conflicts of interest, as well as perceptions of conflicts of interest.

The purpose of this policy is to protect the integrity of the school decision-making process, to ensure confidence in the school's ability to protect the integrity and reputations of Board members and meet legislative requirements. Upon or before election or appointment, each person will make a full, written disclosure of interests, relationships, and holdings that could potentially result in a conflict of interest. This written disclosure will be kept on file and will be updated as appropriate.

In the course of Board meetings, Board members will disclose any interests in a transaction or decision where their family, and/or partner, employer, or close associates will receive a benefit or gain. After disclosure, the person making the disclosure will be asked to leave the meeting for the discussion and will not be permitted to vote on the question.

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Title	Presiding Member's Role Description Policy
Reference Number	G9
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Presiding Member of the Board of Trustees safeguards the integrity of the Board's processes and represents the Board of Trustees to the broader community. The Presiding Member ensures that each trustee has a full and fair opportunity to be heard and understood by the other members of the Board in order that collective opinion can be developed and a Board decision reached. The Board's ability to meet its obligations and the plans and targets it has set are enhanced by the leadership and guidance provided by the Presiding Member.

The Presiding Member:

1. Is elected at the first Board meeting of the year except in a triennial trustee election year where it shall be at the first meeting of the Board*
2. Welcomes new members, ensures that the conflict of interest disclosure is made and the code of behaviour is understood and signed, and leads new trustee induction
3. Assists Board members' understanding of their role, responsibilities and accountability including the need to comply with the Trustees' Code of Behaviour policy
4. Leads the Board members and develops them as a cohesive and effective team
5. Ensures the work of the Board is completed
6. Ensures they act within Board policy and delegations at all times and do not act independently of the Board
7. Approves the Board's agenda and ensures that all Board members have the required information for informed discussion of the agenda items
8. Ensures the meeting agenda content is only about those issues which according to Board policy clearly belong to the Board to decide
9. Effectively organises and presides over Board meetings ensuring that such meetings are conducted in accordance with the Education and Training Act 2020, the relevant sections of the Local Government Official Information and Meetings Act 1987 and any relevant Board policies*
10. Ensures interactive participation by all Board members
11. Represents the Board to external parties as an official spokesperson for the school except for those matters where this has been delegated to another person/s and is the official signatory for the annual accounts*
12. Is responsible for promoting effective communication between the Board and wider community including communicating appropriate Board decisions
13. Establishes and maintains a productive working relationship with the Headmaster
14. Ensures the Headmaster's performance agreement and review are completed on an annual basis



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15. Ensures concerns and complaints are dealt with according to the school's concerns and complaints procedures
16. Ensures any potential or real risk to the school or its name is communicated to the Board. This includes any concern or complaint

** Legislative Requirement*

Review Schedule: Annually in November or prior to meeting when Presiding Member is elected



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Title	Staff/Student Trustee Role Description Policy
Reference Number	G10
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The staff/student trustee fulfils legislative requirements relating to Board composition. The role of the staff/student trustee is to bring a staff/student perspective to Board decision making and discussion.

As a trustee the staff/student trustee has an obligation to serve the broader interests of the school and its students, vote, standing and accountabilities as all other trustees matters.

Staff/Student Trustee accountability measure	Standard
1. To work within the Board's Charter	1.1 The Charter is obviously considered in Board decisions
2. To abide by the Board's governance and operational policies	2.1 The staff/student trustee has a copy of the Governance Manual and is familiar with all Board policies
3. The staff/student trustee is first and foremost a trustee and must act in the best interests of the students at the school at all times.	3.1 The staff/student trustee is not a staff/student advocate 3.2 The staff/student trustee does not bring staff/student concerns to the Board
4. The staff/student trustee is bound by the Trustee Code of Behaviour	4.1 The staff/student trustee acts within the code of behaviour
5. It is not necessary for the staff/student trustee to prepare a verbal or written report for the Board unless specifically requested to from the Board	5.1 No regular reports received unless a request has been made by the Board on a specific topic.

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Title	The Relationship between the Board and the Headmaster Policy
Reference Number	G11
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The performance of the school depends significantly on the effectiveness of this relationship and as such a positive, productive working relationship must be developed and maintained. The Board and the Headmaster form the leadership team and as such clear role definitions have been developed. The Responsibilities of the Headmaster and Responsibilities of the Board policies along with the Board's agreed Code of Behaviour should be read alongside this policy.

1. This relationship is based on mutual respect, trust, integrity and ability
2. The relationship must be professional
3. The Headmaster reports to the Board as a whole rather than to individual trustees
4. Day to day relationships between the Board and the Headmaster are delegated to the Presiding Member
5. All reports presented to the Board by the staff (unless specifically requested by the Board) arrive there with the Headmaster's approval and the Headmaster is accountable for the contents
6. There are clear delegations and accountabilities by the Board to the Headmaster through policy
7. The two must work as a team and there should be no surprises
8. Neither party will deliberately hold back important information
9. Neither party will knowingly misinform the other
10. The Board must maintain a healthy independence from the Headmaster in order to fulfil its role. The Board is there to critique and challenge the information that comes to it, acting in the best interests of students at the school
11. The Headmaster should be able to share their biggest concerns with the Board

Review schedule: Annually



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Title	Headmaster's Performance Management Policy
Reference Number	G12
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

It is the policy of the Board of Trustees to conduct a performance review with the Headmaster each year.

1. The review process will occur annually, providing a written record of how the Headmaster has performed and identifying professional development needs
2. The Headmaster's performance will be formally reviewed on an annual basis by duly delegated member(s) of the Board and optionally, at the Board's choice, an independent consultant who specialises in education
3. Those delegated or contracted to perform the review process shall have written formalised instructions specifying the responsibilities of the role
4. The Headmaster will be reviewed on the criteria set forth
5. If the Headmaster and the Board disagree on the performance objectives, the Board, after considering the Headmaster's input, will amend the disputed objectives or confirm the unchanged objectives. The Board's decision will be final
6. The Board's Presiding Member, delegate(s) and consultant may gather information from staff, parents, or any other relevant members of the larger school community who can provide feedback on how the Headmaster has performed. Evidence may include surveys, self-review, teaching observation (if relevant), interviews, focus groups or documentary evidence
7. The Headmaster and delegate(s) will meet for a formal interview to discuss the Headmaster's performance, with the Headmaster given the opportunity to discuss and comment on each criterion before a rating is given. The results will then be drafted into a report by the delegate(s) and sent to the Headmaster. The Headmaster can accept the report or dispute the report. If the report is disputed, the delegate(s) will consider the Headmaster's views before deciding to either amend the report, in accordance with the Headmaster's views, or let the report stand, with the Headmaster's comments attached
8. The Presiding Member/delegate(s)/consultant will present the final report/summary back to the Board the result of the review. The Headmaster may/may not be present at the presentation and/but will have the opportunity to address the Board. The Headmaster will then exit and further discussion may continue among the Board
9. The Headmaster will be informed personally and in writing of the final outcome following the report discussion
10. The results of the review are confidential to the Headmaster, the Board and their agents unless both parties agree to wider distribution

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Title	The Relationship between the Presiding Member and the Headmaster Policy
Reference Number	G13
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Presiding Member is the leader of the Board and works on behalf of the Board on a day to day basis with the Headmaster.

The relationship principles are to be read in line with the following:

1. The Board's agreed governance and management definitions
2. The Board's Roles and Responsibilities Policy
3. The Responsibilities of the Headmaster Policy
4. The Presiding Member's Role Description Policy
5. The Trustees' Code of Behaviour Policy

Relationship principles:

1. A positive, productive working relationship between the Headmaster and the Presiding Member is both central and vital to the school
2. This relationship is based on mutual trust and respect
3. The two must work as a team and there should be no surprises
4. The relationship must be professional
5. Each must be able to counsel the other on performance concerns
6. The Presiding Member supports the Headmaster and vice versa when required and appropriate
7. There is understanding/acceptance of each other's strengths and weaknesses
8. Each agree not to undermine the other's authority
9. There is agreement to be honest with each other
10. Each agree and accepts the need to follow policy and procedures
11. Agree not to hold back relevant information
12. Agree and understand the Presiding Member has no authority except that granted by the Board
13. Understand that the Presiding Member and Headmaster should act as sounding boards, both supporting and challenging in order to hold the school to account for achieving the goals and targets that have been set

Review schedule: Annually



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Title	Meeting Process Policy
Reference Number	G14
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Board is committed to effective and efficient meetings that are focused at a governance level and provide the information the Board needs to be assured that all policies, plans and processes are being implemented and progressing as planned. Meetings:

1. Are based on a prepared bi-monthly agenda. Sufficient copies of the agenda of the open (public) session will be posted on the Board of Trustees' notice board and available at the meeting place for the public
2. Are held with the expectation that trustees have prepared for them and will participate in all discussions at all times within the principles of acceptable behaviour
3. Have the right, by resolution, to exclude the public and news media from the whole or part of the proceedings in accordance with the [Local Government Official Information and Meetings Act 1987](#). Decisions by the Board are fully recorded but remain confidential.

The Board needs to:

- make the reasons for excluding the public clear
 - reserve the right to include any non-Board member it chooses
4. Can be held via audio, audio and visual, or electronic communication providing:
 - all trustees who wish to participate in the meeting have access to the technology needed to participate, and
 - a quorum of members can simultaneously communicate with each other throughout the meeting

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Meeting Procedure Policy (an * denotes legislative requirement)
Reference Number	G15
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

Members of the school community are encouraged to take an active interest in the school and its performance and are welcome to attend all Board meetings within the *Public Attending Board Meetings Procedure*.

Board meetings:

General:

1. Meetings are held as per the triennial review schedule with dates confirmed each December for the following year
2. Board minutes will be taken by a non trustee
3. The quorum shall be more than half the members of the Board currently holding office*
4. Only apologies received from those who cannot be present must be recorded. Trustees who miss three consecutive meetings without the prior leave of the Board cease to be members. An apology does not meet the requirement of prior leave. To obtain prior leave a trustee must request leave from the Board at a Board meeting and the Board must make a decision*
5. The Presiding Member shall be elected at the first meeting of the year except in the general election year where it will be at the first meeting of the newly elected Board*
6. The Presiding Member may exercise a casting vote in the case of equality of votes, in addition to his/her deliberative vote*
7. Any trustees with a conflict or pecuniary interest in any issue shall not take part in any debate on such issues and may be asked to leave the meeting for the duration of the debate.* A pecuniary interest arises when a trustee may be financially advantaged or disadvantaged as a result of decisions made by the Board. E.g. Contracts, pay and conditions etc. A conflict of interest is when an individual trustee could have, or could be thought to have, a personal stake in matters to be considered by the Board
8. Only trustees have automatic speaking rights
9. The Board delegates [and minutes] powers under Sections 81 and 83 of the Education and Training Act 2020 to the Disciplinary Committee
10. The Board delegates [and minutes] authority to the deputy Headmaster in the times of absence of the Headmaster
11. The amount the Presiding Member and other Board members are paid for attendance at Board meetings is set by the Board



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Time of meetings:

1. Regular meetings commence at 6.00pm and should conclude at or about 8.00pm
2. A resolution for an extension of time may be moved but will not normally exceed 60 minutes
3. Any business remaining on the agenda at the conclusion of the meeting is transferred to the following meeting

Special meetings:

1. A special meeting may be called by delivery of notice to the Presiding Member signed by at least one third of trustees currently holding office

Exclusion of the public:

1. The meeting may, by resolution, exclude the public (going into committee) and news media from the whole or part of the proceedings in accordance with the Local Government Official Information and Meetings Act unless specifically asked to stay. The wording to be used in the motion to exclude the public is found in Schedule 2A of that Act Excluding the public is most often used to ensure privacy of individuals or financially sensitive issues*

Public participation:

1. The Board meeting is a meeting held in public rather than a public meeting
2. Public participation is at the discretion of the Board
3. Public attending the meeting are given a notice about their rights regarding attendance at the meeting. *Public Attending Board Meetings Procedure*

Motions/amendments:

1. A motion is a formal proposal for consideration. All motions and amendments moved in debate must be seconded unless moved by the Presiding Member and are then open for discussion
2. Motions and amendments once proposed and accepted may not be withdrawn without the consent of the meeting
3. No further amendments may be accepted until the first one is disposed of
4. The mover of a motion has right of reply
5. A matter already discussed may not be reintroduced at the same meeting in any guise or by way of an amendment

Tabling documents

1. When written information is used in support of a discussion, it should be tabled so that it can be examined by those present. It then forms part of the official record

Correspondence

1. The Board should have access to all correspondence. Correspondence that requires the Board to take some action should be photocopied/scanned and distributed prior to the meeting. Other correspondence can be listed and tabled so that trustees can read it if required

Termination of debate:

1. All decisions are to be taken by open voting by all trustees present



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Lying on the table

1. When a matter cannot be resolved, or when further information is necessary before a decision can be made, the matter can be left unresolved for future discussion

Points of order

1. Points of order are questions directed to the Presiding Member which require an answer or a ruling. They are not open to debate and usually relate to the rules for the running of a meeting

Suspension of meeting procedures:

1. The Board's normal meeting procedures may be suspended by resolution of the meeting

Agenda:

1. Agenda items are to be notified 7 days prior to the meeting
2. Late items will only be accepted with the approval of the Board and in rare circumstances where a decision is urgent
3. The order of the agenda may be varied by resolution at the meeting
4. All matters requiring a decision of the Board are to be agended as separate meeting items
5. All items in the agenda are to carry a recommended course of action and where appropriate be supplemented by supporting material in the agended documentation
6. The agenda is to be collated with the agenda items placed in the agenda order and marked with the agenda number
7. Papers requiring reading and consideration will not normally be accepted if tabled at the meeting
8. Papers and reports are to be sent to the Board 5 working days before the meeting

Minutes

1. The Headmaster is to ensure that secretarial services are provided to the Board
2. The minutes are to clearly show resolutions and action points and who is to complete the action

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Public Attending Board Meetings Procedure
Reference Number	G16
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Board of Trustees welcomes public presence at Board meetings.

In order that members of the public understand the rules that apply to then attending Board meetings these procedures will be provided and followed unless otherwise authorised by the Board.

- 1 Board meetings are not public meetings but meetings held in public
- 2 If the meeting moves to exclude the public (usually this is to protect the privacy of individuals) then you will be asked to leave the meeting until this aspect of business has been concluded
- 3 Members of the public may request speaking rights on a particular subject that is on the agenda. Preferably this request has been made in advance. Public participation is at the discretion of the Board
- 4 Speakers shall be restricted to a maximum of 5 minutes each per subject, with a time limit of fifteen minutes per interest group
- 5 No more than 3 speakers on any one topic
- 6 Speakers are not to question the Board and must speak to the topic
- 7 Board members will not address questions or statements to speakers
- 8 Speakers shall not be disrespectful, offensive, or make malicious statements or claims
- 9 If the Presiding Member believes that any of these have occurred or the speaker has gone over time they will be asked to finish

Please note: Members of the public include staff, students and parents of the school who are not trustees on the Board.

Review schedule: Triennially



Title	Meeting Agenda
Reference Number	G17
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

A typical agenda will be as follows.

<p>Board of Trustees Meeting Agenda – Date/Time/Location Attending Board Members Other Attendees Apologies</p>
<p>OPENING KARAKIA</p> <p><u>1. Administration</u></p> <p>1.1 Apologies</p> <p>1.2 Conflicts of Interest</p> <p>1.3 Matters Arising</p> <p>1.4 Correspondence</p>
<p><u>2. Actions from Previous Meetings</u></p> <p>2.1 Confirm Minutes</p>
<p><u>3. Health and Safety</u></p> <p>3.1 School Nurse Report</p> <p>3.2 Health and Safety Committee Report</p>
<p><u>4. General Business</u></p> <p>4.1 Confirmation of minutes</p> <p>4.2 Correspondence</p>
<p><u>5. Strategic Discussion</u></p>
<p><u>6. Finance</u></p> <p>6.1 Finance Report</p>
<p><u>7. Management Reports</u></p>



NEW PLYMOUTH BOYS' HIGH SCHOOL
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Taken as read: Headmaster, Education, Hostel, Property, Staff, Student, PTA, RTLB, Sports, Business Development and Communications, Arts and Culture, and Policy Reports

8. Travel

9.1 Travel requests for Board decisions

9. In-Committee

10. Review of Meeting

11. Meeting Closure (Karakia)

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Board Induction Policy
Reference Number	G18
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Board is committed to ensuring continuity of business and a smooth transition when trustees join the Board. Therefore,

1. New trustees will receive a welcome letter on their joining the Board which includes:
 - Where and when they can pick up their governance folder
 - The suggested date of the induction
 - The date of the next Board meeting
 - Presiding Member and Headmaster contact details
2. New trustees will be issued with a governance manual containing copies of the school's:
 - Charter – including the strategic and annual/operational plans
 - Policies
 - The current budget
 - The last ERO report
 - The last annual report
 - The triennial review programme
 - Any other relevant material
3. The Presiding Member or delegate will meet with new Board members to explain Board policy and other material in the governance manual
4. The Headmaster and Presiding Member or delegate, will brief all new members on the organisational structure of the school
5. The Headmaster or delegate will conduct a site visit of the school
6. New Board members are to be advised of the professional development that is available from NZSTA and other relevant providers



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Board Review Policy
Reference Number	G19
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The performance of the Board of Trustees is measured by the outcomes from;

- the annual report
- the triennial review programme
- the Education Review Office (ERO) report
- any other means deemed appropriate by the Board

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Committee Policy
Reference Number	G20
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

The Board may set up committees/working parties to assist the Board in carrying out its responsibilities and due process (e.g., staff appointments, finance, property, hostel disciplinary).

Unless specified otherwise in the Education & Training Act 2020, Regulation 8 of the Education (School Boards) 2020 gives the Board the authority to delegate any of its functions or powers to a person (as specified in the regulation) or committee, except the power to borrow money.

Board committees:

1. Are to be used sparingly to preserve the Board functioning as a whole when other methods have been deemed inadequate
2. Can consist of non-trustees. Committees must have a minimum number of 2 persons, at least one of whom must be a trustee. Committees are to be chaired by a trustee
3. May not speak or act for the Board except when formally given such authority for specific and time-limited purposes. Such authority will be carefully stated in order not to conflict with authority delegated to the Headmaster or the Presiding Member
4. Help the Board (not the staff) do its work
5. Other than the Board discipline committee must act through the Board and therefore can only recommend courses of action to the Board and have no authority to act without the delegated authority of the Board
6. Assist the Board chiefly by preparing policy alternatives and implications for Board deliberation. Board committees are not to be created by the Board to advise staff
7. Are to have terms of reference drawn up as required. It is suggested that these contain information about the following:
 - purpose
 - committee members
 - delegated authority

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Review Committee terms of reference
Reference Number	G21
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

Purpose:

To monitor, on the Board's behalf, compliance with Board policies and external legislation. This includes:

1. Supporting the Board to review the effectiveness of the Board's governance processes
2. Reviewing the effectiveness of systems for the assessment and management of areas of risk
3. Verifying that mechanisms are in place to ensure compliance with statutory requirements, financial and other
4. Commissioning reviews of specific controls and procedures (financial or non-financial) where so requested by the Board
5. Reporting any problems or reservations arising from the external auditors/reviewers work and any other matters that the external auditors/reviewers note to the attention of the Board
6. Ensuring implementation of the triennial review programme

Committee Members:

[at least 2 trustees; excludes the Board Presiding Member and excludes the Headmaster]

Meets:

As required. The Presiding Member of this committee will report to the Board as appropriate on the areas covered by the terms of reference and the triennial review programme.

Delegated Authority:

The review committee is formally constituted as a committee of the Board within these approved terms of reference and the delegated authority is the delegations list.

The committee shall be appointed by the Board. The Board may co-opt additional trustees to the committee as and when required.

Members of the management team shall attend meetings when requested. A representative of the external auditors may be requested to attend meetings when appropriate.

The committee is authorised by the Board to investigate any activity within its terms of reference. It is authorised to seek any information it requires from any trustee or employee and all trustees and employees are requested to cooperate with any request made by the committee. The Headmaster will be informed in advance of any such requests.



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

The committee may recommend that external and independent advice is sought. If the advice is likely to incur costs prior approval must be sought from the Board.

No individual member of the review committee can act without the directive of the committee as a whole.

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Student Disciplinary Committee terms of reference
Reference Number	G22
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

Purpose:

To ensure that all processes relating to the suspensions of students adhere to the requirements of Education and Training Act 2020, Education Rules 1999 and Ministry of Education Guidelines.

Committee members:

All members of the Board excluding the Headmaster. The Presiding Member of the committee is the Board Presiding Member or in the Presiding Member's absence will be determined by the committee. The quorum for the committee shall be two trustees.

Delegated Authority:

That the powers conferred on the Board under Sections 81 and 83 of The Education and Training Act 2020 be delegated to the discipline committee of the Board of Trustees. The committee will:

1. act in fairness, without bias or prejudice and with confidentiality
2. act within legislation and the MoE guidelines
3. act only on written and agreed information, not verbal hearsay
4. use processes of natural justice in discipline hearing procedures
5. make recommendations on discipline matters to the Board as necessary

The Board will be kept informed of the number of stand-downs, suspensions, exclusions and expulsions at each Board meeting by the Headmaster.

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Finance Committee terms of reference
Reference Number	G23
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

Responsibility of the Board

The Board of Trustees has overall responsibility for the financial management of the school but delegates the day-to-day management of the school's finance and budget to the Headmaster.

The Finance Committee as a committee of the Board is responsible for providing guidance to the Headmaster on financial matters.

Purpose of the Finance Committee

The Finance Committee is formed to provide guidance to the Headmaster in the financial management of the school.

Delegated Authority

The Finance Committee is responsible to the Board for:

1. Recommending, in association with the Headmaster and Finance Manager, an annual operating and capital budget, including professional development budget allocation for the Headmaster and the staff
2. Determining the level of budgetary discretion available to the Headmaster
3. Monitoring and reporting on the annual budget via the Headmaster
4. Reviewing on behalf of the Board accounts passed for payment by the school. Advising on additional funding sources
5. Assisting the Headmaster and Finance Manager to prepare a financial results report, where appropriate, which is to be provided to the Board by the Headmaster at every Board meeting
6. Recommending changes to financial policy
7. Overseeing the preparation of the annual accounts for Board approval
8. Assisting the Headmaster in reporting financial performance to parents and the community
9. Providing input into the school's strategic plan
10. Preparing special reports for consideration by the Board
11. Annually reviewing the school's risk management needs and insurance cover
12. Assessing and making recommendations to the Board on requests for spending on individual items outside of budget

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Compliance Reporting
Reference Number	G24
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

Compliance Reporting

The Headmaster is responsible for financial reporting and demonstrating budget compliance. Where there is non-compliance, variances are to be reported to the Board, with recommendations on the actions required to meet compliance.

Finance Committee Annual Calendar

Date	Action Required
Mid March	Finance committee self review and plan for the year
31 March	Annual accounts prepared and forwarded to the auditors.
30 April	Annual review of 10-year property plan completed by the property committee and available as an input document for budgeting purposes. Note: this should also encompass normal cyclical maintenance and capital works
31 May	Community reporting on financial performance
30 June	Ensure any issues raised by the auditor have been addressed
Mid July	Annual review of risk management needs and insurances
Mid October	Annual plan available as an input document for preparation of the budget
Early November	Initial annual budget recommendations submitted to the Board
Early December	Revised annual budget (if required) submitted to the Board for approval

Review schedule: Triennially



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Trustee Register – this register will be updated when any trustee joins or leaves the Board or the Board opts into or out of mid-term election cycle
Reference Number	G25
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

Approved Number of Elected Parent Representatives = 6

Mid-term election cycle Yes/ No Date of Board meeting where change was made:

Name	Position on Board [Presiding Member PM, Trustee T, Commissioner CMR, Member ME]	Type of member [Note 1]	Start date	Left the Board date	Current Term
Juliet Vickers	PM	EL	Sept 2025		3 years
Joe Deegan	T	EL	Sept 2025		3 years
Rebecca McCullough	T	EL	Sept 2025		3 years
Trudi Baker	T	EL	Sept 2025		3 years
Nita Hutchinson	T	EL	Sept 2025		3 years
Michael Miners	T	EL	Sept 2025		3 years
Thomas Schaare	T	Staff Trustee	Sept 2025		3 years
LeBron Fidow	T	Student Trustee	Sept 2025		1 year

Note 1: Elected, selected, co-opted, staff trustee, student trustee, proprietor's appointee, Headmaster

Note 2: If the Board opts into or out of mid-term election cycle please ensure it is noted here and the MoE are advised

Note 3: Complete form (Appendix F) for informing MoE and NZSTA



NEW PLYMOUTH BOYS' HIGH SCHOOL
TE KURA TAMATĀNE O NGĀMOTU

Title	Triennial Review Programme/Board Annual Work Plan
Reference Number	G26
Section	Governance
Written By	BOT Policy Committee
Checked By	BOT Policy Committee
Approved By	NPBHS Board of Trustees
Issue Date	September 2020
Review Date	September 2026

Jan	Feb	Mar	Apr	May	Jun
Charter Budget Approved Appoint Presiding Member BOT Code of Behaviours	Gov. Policy Review		Accounts to Auditor HM Appraisal	Annual Report BOT Election Staff Rep Election	Strat.Plan Review BOT/Staff Rep Induction
Strategic Topic	Strategic Topic	Strategic Topic	Strategic Topic	Strategic Topic	Strategic Topic
Approval of Charter and KPIs		Risk Analysis			
Jul	Aug	Sep	Oct	Nov	
		BOT Student Rep election	Student Rep Induction	Draft Budget Strat. Plan Review Teacher Certification	
Strategic Topic	Strategic Topic	Strategic Topic	Strategic Topic	Strategic Topic	
		Future property needs (Property Mgr)		Board Review & Performance	

Set schedule for strategic types or schedule as appropriate. Facilities and key strategic areas to be present throughout